



BRIGHTON & ERNEST
LEGAL PRACTITIONERS

CORPORATE PROFILE

2026

Corporate • Commercial • Investment • Disputes

LUSAKA, ZAMBIA



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WHO WE ARE

A Zambian firm built for business and investment.

Brighton & Ernest Legal Practitioners is a corporate and commercial law firm established in 2026, bringing together experienced lawyers and specialist consultants across transactions, investment, projects, regulation and dispute resolution.

LEGAL
ADVICE
MUST MAKE
COMMERCIAL
SENSE.

OUR VISION

To build one of Zambia’s foremost corporate and commercial practices—and a leading legal destination for investors.

We understand the relationship between law, capital, Government, regulation and commerce. Our role is not merely to identify legal issues, but to develop practical legal pathways towards the client’s commercial objective.

- | | | | |
|---------------------|---------------------|---------------------|--------------------------|
| 01 | 02 | 03 | 04 |
| Commercially minded | Transaction focused | Senior-level access | Specialist collaboration |

ONE COMMERCIAL PERSPECTIVE

Corporate and commercial work sits at the centre.

Our capabilities are designed to work together across the life of a business, investment or project.

01

CORPORATE, COMMERCIAL & TRANSACTIONAL

The structuring and execution foundation.

02

INVESTMENT & TRANSACTIONS

Entry, structuring and commercial execution

03

PPP, PROJECTS & REGULATORY

Infrastructure, Government interface and implementation

04

ARBITRATION & DISPUTES

Protection, enforcement and commercial resolution

01 / PRINCIPAL PRACTICE

Corporate, Commercial & Transactional

Structuring business. Executing transactions.

B&E advises companies, shareholders, entrepreneurs and investors across the lifecycle of a business or transaction. We approach transactions as commercial arrangements—not simply drafting exercises—by understanding the objective, identifying risk, allocating it appropriately and developing structures capable of implementation.

SELECTED CAPABILITIES

01 — Corporate & Commercial Advisory

02 — Transaction & Deal Structuring

03 — Joint Ventures & Shareholder Arrangements

04 — Mergers, Acquisitions & Disposals

05 — Commercial Contracts

06 — Corporate Governance

07 — Due Diligence

08 — Corporate Restructuring

09 — Company Secretarial Advisory

Investment, PPP & Projects

From investment concept
to implementation.



B&E operates at the intersection of private investment, Government, infrastructure and project development. The Firm assists investors and project developers to align commercial objectives, transaction structures, institutions and the applicable regulatory environment.

SELECTED CAPABILITIES

- | | | | |
|----|--------------------------------------|----|-----------------------------------|
| 01 | Public-Private Partnerships | 02 | Investment Structuring |
| 03 | Infrastructure & Project Development | 04 | Concession Agreements |
| 05 | Project & Commercial Agreements | 06 | Government-facing Transactions |
| 07 | Project Due Diligence | 08 | Project Finance & Risk Allocation |
| 09 | Contract Management | 10 | Investor Regulatory Advisory |

Regulatory & Strategic Advisory

Regulation should inform the deal—not follow it.

B&E identifies regulatory requirements early and incorporates them into the structure of transactions, investments and projects. Our work encompasses corporate regulation, investment, infrastructure, mining and natural resources, environmental regulation, Government concessions and other regulated commercial activity.

SELECTED CAPABILITIES

- 01

—

Regulatory Strategy
- 02

—

Investment & Market Entry
- 03

—

Licensing & Approvals
- 04

—

Corporate Compliance
- 05

—

Government & Institutional Interface
- 06

—

Mining & Natural Resources
- 07

—

Environmental & Project Regulation
- 08

—

Transaction-specific Regulatory Risk

Arbitration & Dispute Resolution

Protecting commercial interests when disputes arise.

B&E represents businesses, shareholders, investors and other commercial clients in arbitration, mediation, negotiated settlements and litigation. We seek efficient, commercially workable outcomes; where litigation is necessary, we are prepared to protect and enforce our clients' interests through the courts.

SELECTED CAPABILITIES

01 — Commercial & Contractual Disputes

02 — Shareholder Disputes

03 — Corporate Control & Governance

04 — Insolvency-related Proceedings

05 — Regulatory Disputes

06 — Arbitration & ADR

07 — Mediation & Negotiated Settlement

08 — Commercial Litigation

A PROPRIETARY B&E PERSPECTIVE

B&E Investment Architecture

Capital becomes an operating enterprise through one integrated commercial architecture.

REGULATORY STRATEGY

MARKET ENTRY • APPROVALS • LICENSING • GOVERNMENT INTERFACE • COMPLIANCE

SOURCE

INVESTOR /
CAPITAL

01

ENTRY

02

STRUCTURING

COMMERCIAL RELATIONSHIP

One commercial objective. One integrated legal perspective.

Commercial objective • capital • sector opportunity

Legal framework • market access • investment route

Corporate vehicle • ownership • joint venture • risk allocation

COMMERCIAL PROTECTION BEGINS AT STRUCTURING

Risk allocation • dispute prevention • enforceability

CONTINUES ACROSS THE SPREAD

B&E INVESTMENT ARCHITECTURE / CONTINUED

From transaction design to a protected operating enterprise.

REGULATORY STRATEGY

TRANSACTION-SPECIFIC RISK • APPROVALS • CONTRACT MANAGEMENT • CONTINUING COMPLIANCE

03

TRANSACTION & PROJECT DEVELOPMENT

04

IMPLEMENTATION & GOVERNANCE

05

OPERATING ENTERPRISE

06

INVESTMENT PROTECTION

COMMERCIAL RELATIONSHIP

Structure becomes transaction, implementation and enterprise.

Negotiation • PPPs • concessions • project and commercial agreements

Execution • governance • contract management • continuing advice

Commercial operation • compliance • value protection

Negotiation • mediation • arbitration • litigation

COMMERCIAL PROTECTION

Dispute strategy, enforceability and remedies are considered from structuring onward—not only after a dispute arises.

ONE COMMERCIAL RELATIONSHIP. A COMPLETE LEGAL PERSPECTIVE.

COMMERCIAL CONTEXT

Experience across key sectors of Zambia's economy.



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01 Mining & Natural Resources

02 Energy & Power

03 Infrastructure & Transport

04 Investment & Public-Private Partnerships

05 Manufacturing & Industrial Operations

06 Financial Services

07 Real Estate & Property

08 Environment, Conservation & Carbon Markets

09 Government & Public Sector

CORPORATE, INVESTMENT & PROJECTS

Representative corporate mandates, transactions and project experience.

B&E MANDATE / PROFESSIONAL EXPERIENCE / CONFIDENTIAL MANDATE

B&E MANDATE

CORPORATE / COMMERCIAL / INDUSTRIAL

Unity Group of Companies

Acting for an established Zambian industrial and distribution group, including Unity Packages Limited, Unity Distributors Limited and Unity Garments Limited, in commercial and related legal matters.

STATUS — ONGOING

B&E MANDATE

INFRASTRUCTURE / INVESTMENT

Proposed Kazungula Dry Port

Participating in negotiations concerning a proposed dry-port infrastructure project involving investment, commercial structuring, regulation and Government interface.

STATUS — ONGOING

PROFESSIONAL EXPERIENCE

GOVERNMENT CONCESSION

25-Year Government Concession

Members of the B&E team participated in negotiations concerning a 25-year Government concession over a national forest, engaging private investment, conservation, natural resources and regulation.

STATUS — CONCESSION NEGOTIATED

B&E MANDATE

CARBON MARKETS / SUSTAINABLE INVESTMENT

Carbon-credit Certification

Advising in connection with a carbon-credit certification process involving environmental regulation, conservation, sustainable investment and carbon markets.

STATUS — ONGOING

ARBITRATION AND COMMERCIAL DISPUTES

Protecting ownership, enterprise and commercial value.

B&E MANDATE

ARBITRATION / SHAREHOLDER / INSOLVENCY

Gavi Beverages Proceedings

Acting for a founding shareholder in proceedings involving arbitration, shareholder interests and the defence of the company in winding-up and liquidation proceedings.

STATUS — ONGOING

PROFESSIONAL EXPERIENCE

CORPORATE OWNERSHIP / MEDIATION

Private Mediation — FredJoe Limited

B&E professionals participated in a private mediation concerning shareholding, beneficial ownership, estates and corporate governance. The process culminated in a negotiated settlement.

STATUS — SETTLED

**MANAGING PARTNER**

Mpwani Musukwa

**Corporate & Commercial | Transactions |
Arbitration & Dispute Resolution**

Mpwani leads the Firm and its corporate, commercial, transactional and dispute-resolution practice.

He is an Advocate of the High Court of Zambia with eight years' standing at the Zambian Bar. Before establishing Brighton & Ernest, he practised with established Zambian law firms and subsequently served as a Partner at Andrew Musukwa & Company.

His experience includes advising and representing corporate clients, investors, mining companies, financial institutions and other commercial enterprises. He has appeared before Zambia's Subordinate Courts, High Court, Court of Appeal, Supreme Court and specialist tribunals.

Prior to pursuing his legal career, Mpwani successfully completed the Level 2 examinations of the ACCA programme, providing him with a grounding in accounting and financial principles that complements his corporate and commercial practice. He holds an LLB from the University of Zambia and has undertaken introductory training in arbitration practice.

CONSULTANT

Tifwepo Nkunica-Musukwa

Investment & International Trade | Regulatory Advisory | Corporate Governance

Tifwepo is a corporate, investment and regulatory lawyer with particular expertise in international trade and investment law and policy.

She has nine years' experience at the Zambian Bar and presently serves as Assistant Director — Legal and Board Secretarial Services at the Zambia Development Agency. Her work includes Zambia's trade, investment and business regulatory environment, commercial agreements, investment promotion and protection agreements, compliance and governance.

Tifwepo is a member of national technical committees concerning investment agreements, bilateral investment treaties and the AfCFTA Protocol on Investment. She has contributed to national policy and legislative reform and previously served on the Ministerial PPP Evaluation Committee.

She holds an LLB and a Post-Graduate Diploma in Legislative Drafting and is an elected Council Member of the Law Association of Zambia for the 2026–2028 term.



**CONSULTANT**

Sombo Chongo Mulenga-Mwamba

Public-Private Partnerships | Infrastructure & Projects | Corporate & Commercial | Arbitration

Sombo is a corporate, commercial and projects lawyer with specialist experience in PPPs, infrastructure transactions and dispute resolution.

She has nine years' standing at the Zambian Bar and presently serves in a senior legal and contract-management role within the PPP Office of the Ministry of Finance and National Planning. Her experience includes concession and project agreements across transportation, energy, water and sanitation, health, telecommunications, technology, housing and urban development.

Before joining the PPP Office, Sombo served at the Attorney General's Chambers, representing the State in civil proceedings and preparing documentation in international commercial arbitration matters.

She holds an LLM in Corporate & Commercial Law, a Postgraduate Diploma in Legislative Drafting and an LLB. She is a Member of the Chartered Institute of Arbitrators and participated in preparation of Zambia's Public Private Partnership Act No. 18 of 2023 and supporting regulations.

CONSULTANT

Jones Banda

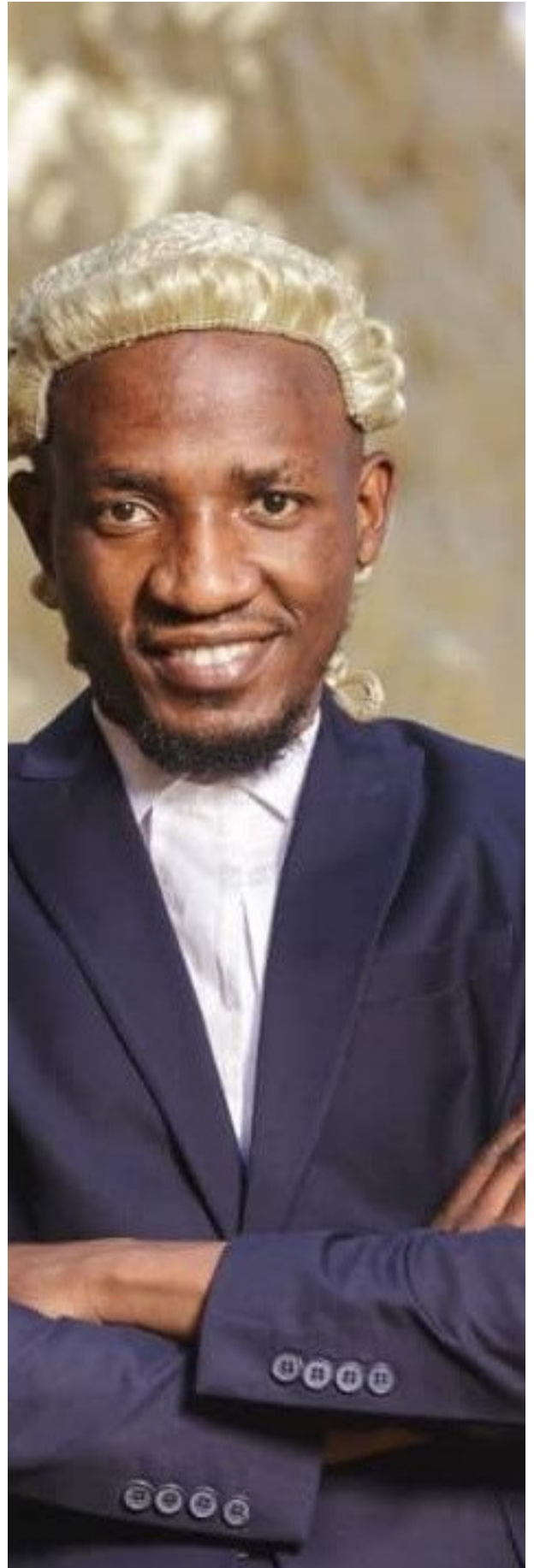
Civil Litigation | Debt Recovery | Regulatory Compliance

Jones is a Legal Practitioner with over four years of experience in civil litigation, debt recovery and regulatory compliance.

His practice encompasses the management of complex contentious matters, legal research, drafting and negotiation, with experience in advising clients on practical approaches to dispute resolution and risk management.

He has particular experience in civil and commercial disputes, debt recovery proceedings and compliance matters, and is skilled in developing litigation strategies, preparing legal documentation and pursuing negotiated and alternative dispute resolution solutions.

Jones brings a commercially focused and results-driven approach to legal practice, with an emphasis on providing practical advice aligned with clients' legal and business objectives.



ASSOCIATE

Chanda Mulenga-Michello

Litigation | Legal Research | Legal Drafting

Chanda is an Advocate of the High Court of Zambia whose practice focuses on litigation, research and legal drafting.

Admitted to the Zambian Bar in 2023, her experience includes preparing pleadings and interlocutory applications, conducting legal and case-law research, preparing legal briefs and opinions and assisting in the development of litigation strategy. Her experience extends to contracts, legal documentation and the perfection and discharge of securities.

Before her current practice, Chanda gained experience at Simeza Sangwa & Associates and the Road Development Agency, including litigation research, contract review and preparation of legal opinions.

She holds an LLB from the University of Zambia and a Bachelor of Arts degree in Social Sciences and has undertaken training in legal drafting and negotiation skills.



THE B&E PROPOSITION

B
&
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**BUSINESS IS
MORE THAN
THE DEAL.**

We advise on how it is structured, how it is regulated, how it is implemented — and how it is protected.



BRIGHTON & ERNEST
LEGAL PRACTITIONERS

A ZAMBIAN FIRM BUILT FOR BUSINESS AND INVESTMENT.

BRIGHTON & ERNEST LEGAL PRACTITIONERS

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